## 2022 ANNUAL CORPORATE GOVERNANCE REPORT OF

## BETHEL GENERAL INSURANCE AND SURETY CORPORATION (Name of Company)

- 1. For the fiscal year ended December 31, 2022
- 2. Certificate Authority Number 2022/28-R
- 3. <u>National Capital Region, Philippines</u>
  Province, Country or other jurisdiction or incorporation or organization
- 4. <u>Unit 200, 2<sup>nd</sup> Floor Valero Plaza, 124 Valero Street, Salcedo Village, Makati City</u> 1227 Address of principal office Postal Code
- 5. <u>632-88172002 to 05</u> Company's telephone number, including area code
- 6. <u>www.bethelgen.com</u> Company's official website
- 7. \_\_\_\_\_\_Former name, former address, and former fiscal year, if changed since last report



## 2022 ANNUAL CORPORATE GOVERNANCE REPORT (2022 Operations) BETHEL GENERAL INSURANCE AND SURETY CORPORATION

Principle 1: The company should be headed by a competent, working board to foster the long-term success and sustainability of the corporation in a manner consistent with its corporate objectives and the long-term best interests of its shareholders and other stakeholders.

Recommendation 1.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.	COMPLIANT	The Board has nine (9) members with expertise in the field of insurance, actuary, business, economics, and law.	
		https://bethelgen.com/about/bod (PLEASE CLICK ON EACH NAME OF THE MEMBERS OF THE BOARD OF DIRECTORS FOR THEIR PERSONAL PROFILE)	
2. Board has an appropriate mix of competence and expertise	COMPLIANT	The members of the Board have different expertise and competence in the field of insurance, actuary, business, economics, and law. <a href="https://bethelgen.com/about/bod">https://bethelgen.com/about/bod</a> (PLEASE CLICK ON EACH NAME OF THE MEMBERS OF THE BOARD OF DIRECTORS FOR THEIR PERSONAL PROFILE)	

3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization.	COMPLIANT	All members of the Board have all the qualifications by reason of their experience, education and character that are relevant to the insurance industry and possess none of disqualifications.  https://bethelgen.com/about/bod (PLEASE CLICK ON EACH NAME OF THE MEMBERS OF THE BOARD OF DIRECTORS FOR THEIR PERSONAL PROFILE)	
Recommendation 1.2	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board is composed of a majority of non-executive directors	COMPLIANT	As of that date, the Board is composed of a majority of five (5) non-executive directors and four (4) executive directors.	
Recommendation 1.3	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Company provides in its Board Charter or Manual on Corporate Governance a policy on training of directors.	COMPLIANT	All members of the Board are required to attend a program and seminar on corporate governance under Section 9 (B) of Corporate Governance Manual.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
2. Company provides in its Board Charter or Manual on Corporate Governance an orientation program for first time	COMPLIANT	All newly-elected directors are required to undergo an orientation program within six (6) months from	

directors.		date of election. This is intended to familiarize the new directors on their statutory/fiduciary roles and responsibilities in the Board and Committees, as provided in Section 9 (B)(2) of Corporate Governance Manual.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
3. Company has relevant annual continuing training for all directors.	COMPLIANT	All members of the Board are required to attend a program and seminar on corporate governance under Section 9 (B)(i) of Corporate Governance Manual.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
		https://bethelgen.com/resources/pdf/Board%20of%20Directors%20Trainings.pdf	
Recommendation 1.4	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board has a policy on board diversity.	COMPLIANT	Appointments of the members of the Board will be done on merit based on skills, knowledge and/or experience as required in the areas of business operations, management as well as in the fields of regulatory, legal, strategic planning, marketing and general	

		administration.  https://bethelgen.com/resources/pdf /BETHEL%20BOARD%20DIVERSITY %20POLICY%20FINAL.pdf	
Recommendation 1.5	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board is assisted in its duties by a     Corporate Secretary.	COMPLIANT	Such duties and responsibilities are laid down under Section 4 (I) of Corporate Governance Manual and Section 7 of Board of Directors Charter.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf  https://bethelgen.com/resources/pdf/BETHEL%20Board%20of%20Directors%20Charter%20FINAL.pdf	
2. Corporate Secretary is a separate individual from the Compliance Officer.	COMPLIANT	https://bethelgen.com/resources/pdf/PERSONAL%20PROFILE%20OF%20THE%20CORPORATE%20SECRETARY.pdf	
3. Corporate Secretary is not a member of the Board of Directors.	COMPLIANT	On November 3, 2021, a new Corporate Secretary was appointed. She is not a member of the Board.	
4. Corporate Secretary attends training/s on corporate governance.	COMPLIANT	https://bethelgen.com/resources/pdf/PERSONAL%20PROFILE%20 OF%20THE%20CORPORATE%20S ECRETARY.pdf	

Recommendation 1.6	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
<ol> <li>Board is assisted in its duties by a Compliance Officer.</li> </ol>	COMPLIANT	https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
<ol><li>Compliance Officer has a rank of Vice President or an equivalent position with adequate stature and authority in the corporation.</li></ol>	COMPLIANT	https://bethelgen.com/resources/pdf/GIS%202022- AMENDED%20JAN2023.pdf	
3. Compliance Officer is not a member of the Board of Directors.	COMPLIANT	Mr. Ronald C. Ladion is not a member of the Board	
4. Compliance Officer attends training/s on corporate governance.	COMPLIANT	Attended training on Corporate Governance on July 2022 conducted by the IIAP.	
		https://bethelgen.com/resources/pdf/RCL%20CG%20Certificate.pdf	

Principle 2: The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, thecompany's articles and by-laws, and other legal pronouncements and guidelines should be clearly made knownto all directors as well as to stockholders and other stakeholders.

Recommendation 2.1	COMPLIANT/	ADDITIONAL INFORMATION	EXPLANATION
Directors act on a fully informed basis, in	NON-COMPLIANT COMPLIANT	This is clearly set forth under Section 5 of	
goodfaith, with due diligence and care, and in the best interest of the company.		Corporate Governance Manual.  Further, please see summary of 2022 Board Activities showing the items discussed and approved by the Board.	

	COMPLIANT/	https://bethelgen.com/resources/pdf/Board%20of%20Directors%20Activities.pdf  https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf  ADDITIONAL INFORMATION	EXPLANATION
Recommendation 2.2	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	
1. Board oversees the development, review and approval of the company's business objectives and strategy.	COMPLIANT	Sections 1 and 2 of Board of Directors Charter provide for this recommendation.  The company held its annual corporate	
		planning on March 25–26, 2022, at the Fairmont Hotel, as well as corporate planning for the Luzon Channel on May 7, 2022, at Clark, Pampanga, and Visayas and Mindanao Channels on May 26–27, 2022, at the Marriott Hotel in Iloilo City.	
		https://bethelgen.com/news  https://bethelgen.com/resources/pdf /BETHEL%20Board%20of%20Director s%20Charter%20FINAL.pdf	
2. Board oversees and monitors the implementation of the company's business objectives and strategy in order to sustain the company's long-term viability and strength		https://bethelgen.com/resources/pdf/Board%20of%20Directors%20 Activities.pdf  https://bethelgen.com/resources/pdf/Result-2022.pdf	
			Page

Recommendation 2.3	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board is headed by a competent and qualifiedChairperson.	COMPLIANT	The Board is headed by Atty. Siegfred B. Mison, a competent and qualified Chairman of the Board. <a href="https://bethelgen.com/about/bod">https://bethelgen.com/about/bod</a> (Please click on the name Atty. Siegfred B. Mison)	
Recommendation 2.4	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board ensures and adopts an effective succession planning program for directors, key officers and management.	COMPLIANT	The Board ensures and adopts an effective succession planning program for directors, key officers and management as provided in Section 9 (C) of Corporate Governance Manual. (pages 26-27) <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a> <a href="https://bethelgen.com/resources/pdf/BOARD%20SUCCESSION%20POLICY.pdf">https://bethelgen.com/resources/pdf/BOARD%20SUCCESSION%20POLICY.pdf</a>	
2. Board adopts a policy on the retirement for directorsand key officers.	COMPLIANT	This is provided in Section 9 (C) of Corporate Governance Manual. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	

		https://bethelgen.com/resources/pdf/BOARD%20SUCCESSION%20POLICY.pdf	EVDI ANIATIONI
Recommendation 2.5	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board formulates and adopts a policy specifying the relationship between remuneration andperformance of key officersand board members.	COMPLIANT	The Board is mandated to conduct regular review of the general criteria for the employment and promotion of officers, executives and key personnel as provided in Section 9 (C) of Corporate Governance Manual.  https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
2. Board aligns the remuneration of key officers and boardmembers with long-terminterests of the company.	COMPLIANT	This is provided under Section 9 (C)(1) of Corporate Governance Manual.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
3. Directors do not participate in discussions or deliberations involvinghis/her own remuneration.	COMPLIANT	This is provided in Section 4(A)(vii) of Compensation Committee Charter.	
		https://bethelgen.com/resources/pdf/BETHEL%20Compensation%20Committee%20Charter%20FINAL.pdf	
Recommendation 2.6	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board has a formal and transparent board nomination and election policy.	COMPLIANT	This is provided in Section 4(B) of Nomination Committee Charter.	

2	Board nomination and election policy is	COMPLIANT	https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf  This is provided under Section 4	
۷.	disclosed in the company's Manual on Corporate Governance.	COMI LIAIVI	(B) of Nomination Committee Charter and the Manual on Corp. Governance.	
			https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf	
			https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
3.	Board nomination and election policy includes how the company accepts nominations from minority shareholders.	COMPLIANT	This is provided in Section 4(C) of Nomination Committee Charter. <a href="https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf">https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf</a>	
4.	Board nomination and election policy includes how the board reviews nominated candidates.	COMPLIANT	This is provided in Section 4(C) of Nomination Committee Charter.  https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf	
5.	Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in thenomination, election orreplacement of a director.	COMPLIANT	This is provided in Section 4(C) of Nomination Committee Charter. <a href="https://bethelgen.com/resources/pdf/bETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf">https://bethelgen.com/resources/pdf/bETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf</a>	

6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.	COMPLIANT	This is provided in Section 4(C) of Nomination Committee Charter. <a href="https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf">https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf</a>	TIVIN A NIA TIONI
Recommendation 2.7	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board has overall responsibility in ensuringthat there is a group-widepolicy and system governingrelated party transactions (RPTs) and other unusual or infrequently occurring transactions.	COMPLIANT	This is provided in Section 7 of Corporate Governance Manual.  https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf  https://bethelgen.com/resources/pdf/BETHEL%20Related%20Party%20Transactions%20Committee%20Charter%20FINAL.pdf	
2. RPT policy includes appropriate review andapproval of material RPTs, which guarantee fairness and transparency of the transactions.	COMPLIANT	This is provided in Section 7(C) of Corporate Governance Manual.  https://bethelgen.com/resources/pdf /Bethel-Gen-Corporate-Governance- Manual.pdf  https://bethelgen.com/resources/pdf /BETHEL%20Nomination%20Commit tee%20Charter%20FINAL.pdf	
3. RPT policy encompasses allentities within the group, taking into account their size, structure, risk profile and complexity of operations.	COMPLIANT	This is provided in Section 7(C) and A (i) of Corporate Governance Manual.	

		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
		https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf	
Recommendation 2.8	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control	COMPLIANT	This is provided in Section 6 of the BOD Charter.	
functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).		https://bethelgen.com/resources/pdf/BETHEL%20Board%20of%20Directors%20Charter%20FINAL.pdf	
2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).	COMPLIANT	This is provided in Section 2 of the BOD Charter.  https://bethelgen.com/resources/pdf/BETHEL%20Board%20of%20Directors%20Charter%20FINAL.pdf	
Recommendation 2.9	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board establishes an effective performance management framework that ensures that Management, including the Chief Executive Officer performance is at par with the standards set by the Board and Senior Management.	COMPLIANT	This is provided in Section 2 of the BOD Charter. <a href="https://bethelgen.com/resources/pdf/bETHEL%20Board%20of%20Directors%20Charter%20FINAL.pdf">https://bethelgen.com/resources/pdf/bETHEL%20Board%20of%20Directors%20Charter%20FINAL.pdf</a>	
2. Board establishes an effective performance management framework that ensures that personnel's performance is at par with the	COMPLIANT	All personnel are assessed based on their performance as well as the recommendation of their immediate	

standards set by the Board and Senior		superior.	
Management.		This is embodied in Section 2 (D) of Compensation Committee Charter.	
		https://bethelgen.com/resources/pdf/BETHEL%20Compensation%20Committee%20Charter%20FINAL.pdf	TANDLANIA TION
Recommendation 2.10	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board oversees that an appropriate internal control system is in place.	COMPLIANT	This is provided in Section 2(A) of Audit Committee Charter and Section 4(E)(i)(c)(c1) of Corporate Governance Manual.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
		https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20Charter%20FINAL.pdf	
<ol> <li>The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.</li> </ol>	COMPLIANT	This is provided in Section 4(E)(i)(c) of Corporate Governance Manual.  https://bethelgen.com/resources/	
		pdf/Bethel-Gen-Corporate- Governance-Manual.pdf	
3. Board approves the Internal Audit Charter.	COMPLIANT	https://bethelgen.com/resources/pdf/INTERNAL%20AUDIT%20CHARTER.pdf	

Recommendation 2.11	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess andmanage key business risks.	COMPLIANT	This is provided in Sections 1 and 2 of Board Risk Oversight Committee Charter.  https://bethelgen.com/resources/pdf/BETHEL%20Board%20Risk%20Oversight%20Committee%20Charter%20FINAL.pdf	
2. The risk management framework guides the Board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.	COMPLIANT	This is provided in Sections 1 and 2 of Board Risk Oversight Committee Charter.  https://bethelgen.com/resources/pdf/BETHEL%20Board%20Risk%20Oversight%20Committee%20Charter%20FINAL.pdf	
Recommendation 2.12	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary duties.	COMPLIANT	The Board has its own charter as supplemental to the Corporate Governance Manual. <a href="https://bethelgen.com/resources/pdf/bETHEL%20Board%20of%20Director">https://bethelgen.com/resources/pdf/bETHEL%20Board%20of%20Director</a>	
2. Board Charter serves as a guide to the directors in the performance of their functions.	COMPLIANT	s%20Charter%20FINAL.pdf  The Board has its own charter as supplemental to the Corporate Governance Manual.  https://bethelgen.com/resources/pdf	
		/BETHEL%20Board%20of%20Director s%20Charter%20FINAL.pdf	

3. Board Charter is publicly available and posted on the company's website.	COMPLIANT	The Corporate Governance Manual and the Board of Directors Charter are posted in the company's website.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
		https://bethelgen.com/resources/pdf/BETHEL%20Board%20of%20Directors%20Charter%20FINAL.pdf	

Principle 3: Board committees should set up to the extent possible to support the effective performance of the Board's functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.

ADDITIONAL INFORMATION **EXPLANATION** COMPLIANT/ Recommendation 3.1 **NON-COMPLIANT** This is provided in Section 4(H) of COMPLIANT 1. Board establishes boardcommittees that Corporate Governance Manual. focus on specific board functions to aid in https://bethelgen.com/resources/pdf the optimal performance of its roles and /Bethel-Gen-Corporate-Governanceresponsibilities. Manual.pdf ADDITIONAL INFORMATION **EXPLANATION** COMPLIANT/ Recommendation 3.2 **NON-COMPLIANT** This is provided in Section 4(H) of Board establishes an Audit Committee to enhance COMPLIANT Corporate Governance Manual. capability over the company's financial reporting, internal control system, internal and external audit https://bethelgen.com/resources/pdf processes, and compliance with applicable laws and /Bethel-Gen-Corporate-Governanceregulations. Manual.pdf https://bethelgen.com/about/bod Audit committee is composed of at least three | COMPLIANT

appropriately qualified non-executive directors,

under Bethel Committee

the majority of whom, including the Chairman is independent.			
3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.	COMPLIANT	All members have experience in accounting, auditing and finance.  https://bethelgen.com/about/bod	
4. The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.	NON-COMPLIANT	https://bethelgen.com/about/bod	There is a pending proposal to increase the number of Directors to comply with this policy.  The current chair of the Audit Committee is not the Chairman of the Board. However, she is concurrently the chair of another Board Committee for reasons explained below.  The company is compliant with
			the minimum requirements of at least 20% of the membership of the board must be independent directors.  However, the company has only two (2) independent
			directors.
Recommendation 3.3	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were	COMPLIANT	https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	

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	formerly assigned to a Nomination and Remuneration Committee.			
2	Corporate Governance Committee is composed of at least three members, majority of whom should be independent directors.	COMPLIANT	https://bethelgen.com/about/bod under Bethel Committee	
3.	Chairman of the Corporate Governance Committee is an independent director.	COMPLIANT	https://bethelgen.com/about/bod under Bethel Committee	
R	ecommendation 3.4	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1.	Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company's Enterprise Risk Management system to ensure its functionality and effectiveness.	COMPLIANT	This is supported by the existence of Risk Oversight Committee Charter.  https://bethelgen.com/resources/pdf/BETHEL%20Board%20Risk%20Oversight%20Committee%20Charter%20FINAL.pdf	
2	BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.	COMPLIANT	This is provided in Section 3 of Risk Oversight Committee Charter.  https://bethelgen.com/resources/pdf /BETHEL%20Board%20Risk%20Overs ight%20Committee%20Charter%20FIN AL.pdf https://bethelgen.com/about/bod under Bethel Committee	
3.	The Chairman of the BROC is not the Chairman of the Board or of any other committee.	NON-COMPLIANT	https://bethelgen.com/about/bod under Bethel Committee	There is a pending proposal to increase the number of Directors to comply with this policy.  The company is compliant with the minimum requirements of at least 20% of the membership of the

4. At least one member of the BROC has relevant thorough knowledge and experience on risk and risk management.	COMPLIANT	Ms. Vida T. Chiong, Atty. Edmundo T. Arugay and Ms. Dominga G. Garcia have all relevant knowledge and experience on risk and risk management considering that they have been in the insurance industry for more than thirty (30) years.  https://bethelgen.com/about/bod (Please click on the names)	board must be independent directors.  The company has only two (2) independent directors but the board has five (5) committees. Thus, the requirement that an independent director who will chair the Risk Oversight Committee cannot be a Chairman to another committee cannot be complied with the present Board structure.  However, Ms. Vida T. Chiong, being the Chair of the Risk Oversight Committee has strong background in insurance business being the former Deputy Insurance Commissioner.
Recommendation 3.5	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. The Board establishes a Related Party	COMPLIANT	This is provided in Section 7 of Corporate	Page <b>17</b> of

Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.		Governance Manual as well as the existence of Related Party Transactions Committee Charter.	
		https://bethelgen.com/resources/pdf/BETHEL%20Related%20Party%20Transactions%20Committee%20Charter%20FINAL.pdf	
2 RPT Committee is composed of at least three non- executive directors, majority of whom should be independent, including the Chairman.	COMPLIANT	https://bethelgen.com/about/bod under Bethel Committee	
Recommendation 3.6	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. All established committee have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.	COMPLIANT	Please see the respective charters of Audit Committee, Compensation Committee, Nomination Committee, Risk Oversight Committee, Corporate Governance Committee and Related Party Transaction Committee.	
		https://bethelgen.com/about/bod#co llapseOne	
		https://bethelgen.com/about/bod#co llapseTwo	
		https://bethelgen.com/about/bod#co llapseThree	
		https://bethelgen.com/about/bod#co llapseFive	
		https://bethelgen.com/resources/pdf	

Committee Charters provide standards for evaluating the performance of the Committees.	COMPLIANT	/BETHEL%20Related%20Party%20Tra nsactions%20Committee%20Charter% 20FINAL.pdf  Please see the respective charters of Audit Committee, Compensation Committee, Nomination Committee, Risk Oversight
		Committee and Related Party Transaction Committee. <a href="https://bethelgen.com/about/bod#co">https://bethelgen.com/about/bod#co</a> <a href="https://bethelgen.com/about/bod#co">llapseOne</a>
		https://bethelgen.com/about/bod#co llapseTwo
		https://bethelgen.com/about/bod#co llapseThree  https://bethelgen.com/about/bod#co
		llapseFive  https://bethelgen.com/resources/pdf /BETHEL%20Related%20Party%20Tra
		nsactions%20Committee%20Charter% 20FINAL.pdf https://bethelgen.com/about/bod#co
3. Committee Charters werefully disclosed on the company's website.	COMPLIANT	https://bethelgen.com/about/bod#co
		<u>llapseTwo</u>
		https://bethelgen.com/about/bod#co llapseThree
		https://bethelgen.com/about/bod#co

<u>llapseFive</u>
https://bethelgen.com/resources/pdf /BETHEL%20Related%20Party%20Tra nsactions%20Committee%20Charter% 20FINAL.pdf

Principle 4: To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

Recommendation 4.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
I. The Director attends and actively participates in all meetings of the Board, Committees and shareholders in person or through tele-/video conferencing conducted in accordance with the rules and regulations of the Commission.	COMPLIANT	A copy of the Summary of Attendance of Directors in either regular or special Board Meetings in 2022 is attached hereto.  https://bethelgen.com/resources/pdf/Board%20of%20Directors%20Attendance.pdf	
		https://bethelgen.com/resources/pdf/Audit%20Committee%20Attendance.pdf	
		https://bethelgen.com/resources/pdf/Nomination%20Committee%20Attendance.pdf	
		https://bethelgen.com/resources/pdf/Remuneration%20Committee%20Attendance.pdf	
		https://bethelgen.com/resources/pdf	

		/Risk%20Oversight%20Committee%20	
		Attendance.pdf	
		https://bethelgen.com/resources/pdf	
		/Corporate%20Governance%20Commi ttee%20Attendance.pdf	
		https://bethelgen.com/resources/pdf	
		/Related%20Party%20Transactions%2	
		0Committee%20Attendance.pdf	
2. The directors review meeting materials for	COMPLIANT	This is provided in Section 4(E) of	
all Board and Committee meetings.		Corporate Governance Manual.	
		https://bethelgen.com/resources/pdf	
		/Bethel-Gen-Corporate-Governance- Manual.pdf	
The live to a selection of the selection	COMPLIANT	This is provided in Section 4(E) of	
3. The directors ask the necessary questions	COMPLIANT	Corporate Governance Manual.	
or seek clarifications and explanations		Corporate Governance manual.	
during the Board and Committee	w	1 11 - 1 / /hathalaan com /racources /pdf	
meetings.		https://bethelgen.com/resources/pdf/Minutes%20of%20Audit%20Committ	
		ee.pdf	
		https://bethelgen.com/resources/pdf	
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		mmittee.pdf	
		mintee.par	
		https://bethelgen.com/resources/pdf	
		/Bethel-Gen-Corporate-Governance-	
		Manual.pdf	
Recommendation 4.2	COMPLIANT/	ADDITIONAL INFORMATION	<b>EXPLANATION</b>
Accommendation 4.2	NON-COMPLIANT		
1. Non-executive directors concurrently serve as	COMPLIANT	Please refer to Section 4(A) of Corporate	
directors to a maximum of five Insurance		Governance Manual under Multiple	_
			Page 2

Commission Regulated Entities (ICREs) and publicly-		Board seats provision.	
listed companies to ensure that they have sufficient			
time to fully prepare for meetings, challenge		https://bethelgen.com/resources/pdf	
Management's proposal/views, and oversee the		/Bethel-Gen-Corporate-Governance-	
long-term strategy of the company.		Manual.pdf	
Recommendation 4.3	COMPLIANT/	ADDITIONAL INFORMATION	EXPLANATION
	NON-COMPLIANT		
The directors notify the company's board where he/she is an incumbent director before accepting a directorship in another company.	COMPLIANT	This is part of the MultipleBoard Seats provision as set out in Corporate Governance Manual.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	

## Principle 5: The board should endeavor to exercise an objective and independent judgment on all corporate affairs.

Recommendation 5.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
2 The Board is composed of at least twenty percent (20%) independent directors.	COMPLIANT	The Board has two (2) independent directors in its nine (9) members in compliance with IC CL No. 2019-36 which mandates ICREs to have independent directors constituting at least 20% of its Board.	
		https://bethelgen.com/about/bod	

Recommendation 5.2	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. The independent directors possess all the necessary qualifications and none of the disqualifications to hold the position.	COMPLIANT	Please refer to personal profile of Ms. Vida T. Chiong and Atty. Edmundo T. Arugay as posted in the website.	
		https://bethelgen.com/about/bod (Please click on the names of Ms. Chiong and Atty. Arugay)	ENDLANATION!
Recommendation 5.3	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. The independent directors serve for a maximum cumulative term of nine years.	COMPLIANT	Ms. Vida T. Chiong and Atty. Edmundo T. Arugay are serving Directors since April 2017 and re-elected thereafter up to present.	
As far as Insurance Companies are concerned, the foregoing term limit shall be reckoned from 02 January 2015 while the reckoning date for the Pre-Need Companies and Health Maintenance		Further, Section 4 of Corporate Governance Manual provides for term limit of independent directors in compliance with Circular No. 2018-36.	
Organizations shall be from 21 September 2016.		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-	
For other covered entities, all previous terms served by existing Independent Directors prior to the effectivity of this Circular shall not be included in the application of the term limit prescribed in this item.		Manual.pdf	
2. The company bars an independent director from serving in such capacity after the term limit of nine years.	COMPLIANT	Section 4(A)(i)(b)(b2) of Corporate Governance Manual provides for perpetual barring from any re-election of independent director after serving maximum cumulative	

		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
3. In the instance that the company retains an independent director in the same capacity after nine years, the board submits to the Insurance Commission a formal written justification and seek shareholder approval during the annual shareholders meeting.	COMPLIANT	Section 4A)(i)(b)(b3) of Corporate Governance Manual provides this recommendation.  https://bethelgen.com/resources/p df/Bethel-Gen-Corporate- Governance-Manual.pdf	
Recommendation 5.4	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.	COMPLIANT	Atty. Siegfred B. Mison is the Chairman of the Board while Mr. Joselito C. Bantayan is the Chief Executive Officer of the company.	
2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.	COMPLIANT	Section 4 (B) of Corporate Governance Manual defines the responsibilities of the Chairman and Chief Executive Officer. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
Recommendation 5.5	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
. If the Chairman of the Board is not an independent director or where the roles of Chairman and CEO	COMPLIANT	The Chairman is not an independent director.	

are being held by one person, the Board should designate a lead director among the independent directors.		However, Section 8 of Corporate Governance Manual provides that an independent director shall lead the committee. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
Recommendation 5.6	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Directors with material interest in a transaction affecting the corporation should abstain from taking part in the deliberations for the same.	COMPLIANT	Section 7 of Corporate Governance Manual provides this recommendation. <a href="https://bethelgen.com/resources/pdf/">https://bethelgen.com/resources/pdf//Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
Recommendation 5.7	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
<ol> <li>The non-executive directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive directors present to ensure that proper checks and balances are in place within the corporation.</li> </ol>	COMPLIANT	This is part of the duties and responsibilities of the Audit Committee as provided in Section 2 of Audit Committee Charter. <a href="https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20Charter%20FINAL.pdf">https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20Charter%20FINAL.pdf</a>	
2. The meetings are chaired by the lead independent director.	COMPLIANT	The Audit Committee is chaired by an independent director. <a href="https://bethelgen.com/about/bod">https://bethelgen.com/about/bod</a> #collapseOne	

Principle 6: The best measure of the Board's effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.

R	ecommendation 6.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1.	The Board conducts an annual assessment of its performance as a whole.	COMPLIANT	The Board Committees have their respective performance evaluation.	
			https://bethelgen.com/resources/pdf/BOD% 20Self- Assessment%20Questionnaire%20Form.pdf	
2.	The performance of the Chairman is assessed annually by the Board.	COMPLIANT	The Board Committees have their respective performance evaluation.	
			https://bethelgen.com/resources/pdf/BOD% 20Self- Assessment%20Questionnaire%20Form.pdf	
3.	The performance of the individual member of the Board is assessed annually by the Board.	COMPLIANT	The Board Committees have their respective performance evaluation.	
			https://bethelgen.com/resources/pdf/BOD% 20Self- Assessment%20Questionnaire%20Form.pdf	
4.	The performance of each committee is assessed annually by the Board.	COMPLIANT	The Board Committees have their respective performance evaluation.	
			https://bethelgen.com/resources/pdf/Board%20Level%20Committee%20Assessment%20Questionnaire.pdf	
5.	Every three years, the assessments are supportedby an external facilitator.	NOT APPLICABLE		The Board is recognizing this recommendation after three (3) from 2020.

Recommendation 6.2	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board has in place a systemthat provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.	COMPLIANT	All board committees have their respective performance evaluation. <a href="https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20C">https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20C</a> harter%20FINAL.pdf	
		https://bethelgen.com/resources/pdf/BETHEL%20Compensation%20Committee%20Charter%20FINAL.pdf	
		https://bethelgen.com/resources/pdf/BETHEL%20Nomination%20Committee%20Charter%20FINAL.pdf	
		https://bethelgen.com/resources/pdf/BETHEL%20Board%20Risk%20Oversight%20Committee%20Charter%20FINAL.pdf	
		https://bethelgen.com/resources/pdf/BETHEL%20Related%20Party%20Transactions%20Committee%20Charter%20FINAL.pdf	
2. The system allows for a feedback mechanism from the shareholders.	COMPLIANT	https://bethelgen.com/resources/pdf/BETHEL%20Board%20of%20Directors%20Charter%20FINAL.pdf	
		https://bethelgen.com/resources/p df/Bethel-Gen-Corporate- Governance-Manual.pdf	
		https://bethelgen.com/resources/p	

		df/Result-2022.pdf	
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Principle 7: Members of the Board are duty-bo	und to apply high ethic	al standards, taking into account the inter	estsor all stakenoiders.
Recommendation 7.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.	COMPLIANT	The Company's Rules and Regulations and Code of Business Ethics.  https://bethelgen.com/resources/pdf/BETHEL-Company-Rules-and-Regulations.pdf  Code of Business Ethics	
2. The Code is properly disseminated to the Board, senior management and employees.	COMPLIANT	The Operations Support Division has the responsibility to ensure that copies of Company Rules and Regulations are properly distributed to the parties concerned.  https://bethelgen.com/resources/pdf/BETHEL-Company-Rules-and-Regulations.pdf	
3. The Code is disclosed and made available to the publicthrough the company website.	COMPLIANT	https://bethelgen.com/resources/pdf/BETHEL-Company-Rules-and-Regulations.pdf	
Recommendation 7.2	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board ensures the proper and efficient Implementation and monitoring of compliance with company internal policies.	COMPLIANT	They are required to acknowledge that they have read and understood the Company Rules and Regulations and compliance	Po

therein is mandatory.
https://bethelgen.com/resources/pd
f/BETHEL-Company-Rules-and- Regulations.pdf
Disclosure and Transparency

Disclosure and Transparency

Principle 8: The company should establish corporate disclosure policies and procedures that are practical and inaccordance with best practices and regulatory expectations.

Recommendation 8.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, result and business operations.	COMPLIANT	Section 10 of Corporate Governance Manual provides for this recommendation. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
Recommendation 8.3	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board fully discloses all relevant and material information on individual board members to evaluatetheir experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.	COMPLIANT	The relevant and material information of the individual members of the board can be accessed in the company's website.  https://bethelgen.com/about/bod	
Recommendation 8.4	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Company provides a cleardisclosure of its	COMPLIANT	Section 7 of Corporate Governance	

	policies and procedure for setting Board remuneration, including the level and mix of the same. in the Annual Corporate Governance Report consistent with ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.		Manual provides for recommendation. <a href="https://bethelgen.com/resources/pdf/8ethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/8ethel-Gen-Corporate-Governance-Manual.pdf</a>	
2.	Company provides a clear disclosure of its policies and procedure for setting Executive remuneration, including the level and mix of the same in the Annual Corporate GovernanceReport consistent with ASEAN Corporate Governance Scorecard (ACGS) and the Revised Corporation Code.	COMPLIANT	Section 7 of Corporate Governance Manual provides for recommendation. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
3.		NON-COMPLIANT		Right to privacy of the concerned individuals.
	Recommendation 8.5	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1.	Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions.	COMPLIANT	Section 7 of Corporate Governance Manual provides for this recommendation.  https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	

2. Company discloses materialor significant RPTs in its Annual Company Report or Annual Corporate Governance Report, reviewed and approved by the Board, and submitted for confirmation by majority vote of the stockholders in the annual stockholders' meeting during the year.	COMPLIANT	Section 7 of Corporate Governance Manual provides for this recommendation.  However, there was no material RPT recorded in 2022. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
Recommendation 8.7	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
<ol> <li>Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).</li> </ol>	COMPLIANT	Section 7 of Corporate Governance Manual provides for this recommendation. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
2. Company's MCG is postedon its company website.	COMPLIANT	Please access this link: <a href="https://bethelgen.com/resources/pd">https://bethelgen.com/resources/pd</a> f/Bethel-Gen-Corporate-Governance-  Manual.pdf	
Principle 9: The company should establish stored of the same to strengthen the external audito	andards for the appropri r's independence and en	ate selection of an external auditor, and en thance audit quality.	exercise effective oversight
Recommendation 9.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Audit Committee has a robust process for approving and recommending the	COMPLIANT	Section 6 of Corporate Governance Manual provides this	

appointment, reappointment, removal, and fees of the external auditors.		recommendation.  https://bethelgen.com/resources/p df/Bethel-Gen-Corporate- Governance-Manual.pdf	
2. The appointment, reappointment, removal, andfees of the external auditor is recommended by the Audit Committee, approved by theBoard and ratified by the shareholders.	COMPLIANT	The reappointment of I.T. Sabado & Associates, CPAs had been unanimously ratified by stockholders with 100% interest. <a href="https://bethelgen.com/about/governance">https://bethelgen.com/about/governance</a>	
3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosure.	NON-COMPLIANT		No removal of external auditor has taken place in 2022.
Recommendation 9.2	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
<ol> <li>Audit Committee Charter includes the Audit Committee's responsibility on:         <ol> <li>Assessing the integrity and independence of external auditors;</li> </ol> <li>Exercising effective oversight to review and monitor the external auditor's independence and objectivity;</li> <li>Exercising effectiveoversight to review and monitor the effectiveness of theaudit process,</li> </li></ol>	COMPLIANT	Section 2 of Audit Committee Charter provides for this recommendation as a supplemental to the Corporate Governance Manual. <a href="https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20Charter%20FINAL.pdf">https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20Charter%20FINAL.pdf</a>	

taking into considerationrelevant Philippinesprofessional and regulatory requirements.			
2. Audit Committee Charter contains the Committee's responsibility on reviewing and monitoring the external auditor's suitability and effectiveness on an annual basis.	COMPLIANT	Section 2 of Audit Committee Charter provides for this recommendation as a supplemental to the Corporate Governance Manual. <a href="https://bethelgen.com/resources/pdf/8ethel%20Audit%20Committee%20Charter%20FINAL.pdf">https://bethelgen.com/resources/pdf/8ethel%20Audit%20Committee%20Charter%20FINAL.pdf</a>	
Recommendation 9.3	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Company discloses the nature of non- audit servicesperformed by its external auditor in the Annual Reportto deal with the potential conflict of interest.	NOT APPLICABLE		There were no non-audit servicesperformed by I.T. Sabado & Associates, CPAs in 2022.
2. Audit Committee stays alert for any potential conflict of interest situations, given theguidelines or policies on non-audit services, which could be viewed as impairing the external auditor's objectivity.	COMPLIANT	Section 2 of the Audit Committee Charter provides for this recommendation.  https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20Charter%20FINAL.pdf	
Principle 10: The company should ensure the	at the material and repor	table non-financial and sustainability	y issuesare disclosed.
Recommendation 10.1	COMPLIANT/NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION

Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management ofeconomic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.		Section 10 of Board of Directors Charter provides for this recommendation.  https://bethelgen.com/resources/pdf/BETHEL%20Board%20of%20Directors%20Charter%20FINAL.pdf	
2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.	COMPLIANT	Please refer to Corporate Social Responsibility.  https://bethelgen.com/resources/pdf/Corporate%20Social%20Responsibility.pdf	
Principle 11: The company should mainta			
information. This channel is crucial for inf	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
. The company should have a website to ensure a comprehensive, costefficient, transparent, and timely manner of disseminating relevant information to the public.	COMPLIANT	www.bethelgen.com	
			<b>为自己的国际,但是自己的国际,但是是自己的</b>
Principle 12: To ensure the integrity, transpar and effective internal control system and en	rency and proper governa terprise risk managemen	nce in the conduct of its affairs, the cont	npanyshould have a strong
Recommendation 12.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
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			rago

1. Company has an adequate and effective internal controlsystem in the conduct of its business.	COMPLIANT	Section 6 of Corporate Governance Manual provides for this recommendation.	
		Further, the Operations Division has been tasked to revised the existing Branch Operations Manual to adopt the computerization program of all of its business transactions.	
		The Internal Control System shall be reviewed annually by Audit Committee as provided in Section of Audit Committee Charter.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
		https://bethelgen.com/resources/pdf/Bethel%20Audit%20Committee%20Charter%20FINAL.pdf	
2. Company has an adequate and effective enterprise riskmanagement framework in the conduct of its business.	COMPLIANT	Section 4(E) of Corporate Governance Manual provides for this recommendation.	
		https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf	
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Recommendation 12.2	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designated to add consulting services designed to add value and improve the company's operations.	COMPLIANT	The company allows an independent internal audit to perform internal audit services.	
Recommendation 12.3	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. The company has a qualified Chief Audit Executive (CAE) appointed by the Board.	COMPLIANT		The company has appointed a CAE from the Internal Audit Team of Quickway
2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third-party service provider.	COMPLIANT		Holdings, Inc.
3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal auditactivity.	COMPLIANT		
Recommendation 12.4	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. The company has a separate risk management function to identify, assess and monitor key riskexposures.	COMPLIANT	The Operations Division particularly the Underwriting Department has a full-time risk officer with the position of Vice-President who regularly monitors the exposure of the company in	

Recommendation 12.5  1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO) who is the ultimate champion of Enterprise Risk Management (ERM).	COMPLIANT/ NON-COMPLIANT COMPLIANT	accepting risks.  Further, the Board creates Risk Oversight Committee and its duties and responsibilities are embodied in Section 2 of Board Risk Oversight Committee Charter.  https://bethelgen.com/resources/pdf/BETHEL%20Board%20Risk%20Oversight%20Committee%20Charter%20FINAL.pdf  ADDITIONAL INFORMATION  The head of the Underwriting Department which is equivalent to Chief Risk Officer is Mr. Nestor B. Liwanag, Jr.  https://bethelgen.com/resources/pdf/Curriculum%20Vitae%20of%20Chief%20Risk%20Officer.pdf	EXPLANATION
2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.	COMPLIANT	The Chief Risk Officer has a rankof Vice President.	

Principle 13: The company should treat all shareholders fairly and equitably, and also recognize, protect andfacilitate the exercise of their rights.

	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.	COMPLIANT	Section 8 of Corporate Governance Manual provides for this recommendation. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-</a>	
2. Board ensures that basic shareholder rights are disclosed on the company's website.		Governance-Manual.pdf  Section 8 of Corporate Governance Manual provides for this recommendation.  https://bethelgen.com/resources/pdf/ Bethel-Gen-Corporate-Governance- Manual.pdf  ADDITIONAL INFORMATION	EXPLANATION
	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	
Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 21 days before the	COMPLIANT	The Notice of Annual Stockholders' Meeting is being released by Corporate Secretary at least 22 days before the intended meeting.	
meeting.		The agenda does not include any item for remuneration because there were no changes of the existing remuneration package.	

COMPLIANT/ NON-COMPLIANT	https://bethelgen.com/about/governance ADDITIONAL INFORMATION	EXPLANATION
COMPLIANT	https://bethelgen.com/resources/p df/Notice%20of%20Annual%20Meet ing%20of%20Stockholders.pdf	
COMPLIANT	df/Result-2022.pdf	
COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
COMPLIANT	Section 8 of Corporate Governance Manual provides for this recommendation. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
COMPLIANT	Section 8 of Corporate Governance Manual provides for this recommendation. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf</a>	
	COMPLIANT  COMPLIANT  COMPLIANT/ NON-COMPLIANT  COMPLIANT	COMPLIANT  COMPLIANT  https://bethelgen.com/resources/p df/Notice%20of%20Annual%20Meet ing%20of%20Stockholders.pdf  COMPLIANT  https://bethelgen.com/resources/p df/Result-2022.pdf  COMPLIANT  ADDITIONAL INFORMATION  COMPLIANT  Section 8 of Corporate Governance Manual provides for this recommendation.  https://bethelgen.com/resources/p df/Bethel-Gen-Corporate- Governance-Manual.pdf  COMPLIANT  Section 8 of Corporate Governance Manual provides for this recommendation.  https://bethelgen.com/resources/p df/Bethel-Gen-Corporate- Governance-Manual.pdf  COMPLIANT  Section 8 of Corporate Governance Manual provides for this recommendation.  https://bethelgen.com/resources/p df/Bethel-Gen-Corporate-

Principle 14: The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.

Recommendation 14.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board identifies the company'svarious stakeholders and promotes cooperation between themand the company in creating wealth, growth and sustainability.	COMPLIANT	Section 10 of Corporate Governance Manual provides for full disclosure and transparency for the interest of stakeholders, including but not limited to insuring clients, suppliers, creditors, regulators and other government institutions.  https://bethelgen.com/resources/p	
Recommendation 14.2	COMPLIANT/ NON-COMPLIANT	df/Bethel-Gen-Corporate- Governance-Manual.pdf  ADDITIONAL INFORMATION	EXPLANATION
<ol> <li>Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.</li> </ol>	COMPLIANT	Sections 7(C)(ix) and 10 of Corporate Governance Manual provides for this recommendation.	
		The company also implements Anti- Bribery and Corruption Policy and Whistleblowing Policy and submission of Complaint Form.	

		https://bethelgen.com/resources/p df/Bethel-Gen-Corporate- Governance-Manual.pdf  https://bethelgen.com/resources/p df/Bethel-Anti-Bribery-Policy.pdf  https://bethelgen.com/resources/p df/Whistleblowing-Policy.pdf	
Recommendation 14.3	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.	COMPLIANT	Sections 7(C)(ix) and 10 of Corporate Governance Manual provides for this recommendation.  The company also implements Anti-Bribery and Corruption Policy and Whistleblowing Policy and submission of Complaint Form. <a href="https://bethelgen.com/resources/pdf/Bethel-Gen-Corporate-Governance-Manual.pdf">https://bethelgen.com/resources/pdf/Bethel-Anti-Bribery-Policy.pdf</a> <a href="https://bethelgen.com/resources/pdf/Bethel-Anti-Bribery-Policy.pdf">https://bethelgen.com/resources/pdf/Bethel-Anti-Bribery-Policy.pdf</a> <a href="https://bethelgen.com/resources/pdf/Whistleblowing-Policy.pdf">https://bethelgen.com/resources/pdf/Whistleblowing-Policy.pdf</a>	

Principle 15: A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes.

Recommendation 15.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.	COMPLIANT	As part of Corporate Social Responsibility, the company encourages employees to actively participate in its governance.	
		https://bethelgen.com/about/govern ance	
Recommendation 15.2	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.  Output  Description:	COMPLIANT	Aside from Company's Rules and Regulations, the company also implements Anti-Bribery and Corruption Policy and Whistleblowing Policy and submission of Complaint Form.	
		https://bethelgen.com/resources/pdf/BETHEL-Company-Rules-and-Regulations.pdf	
		https://bethelgen.com/resources/pdf/Bethel-Anti-Bribery-Policy.pdf	
		https://bethelgen.com/resources/pdf/Whistleblowing-Policy.pdf	

2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.	COMPLIANT	The Company's Rules and Regulations, Anti-Bribery and Corruption Policy and Whistleblowing Policy are posted in the company's website.  https://bethelgen.com/resources/pdf/BETHEL-Company-Rules-and-Regulations.pdf	
Recommendation 15.3	COMPLIANT/	https://bethelgen.com/resources/pdf /Bethel-Anti-Bribery-Policy.pdf  https://bethelgen.com/resources/pdf /Whistleblowing-Policy.pdf  ADDITIONAL INFORMATION	EXPLANATION
1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation.	NON-COMPLIANT  COMPLIANT	Aside from Company's Rules and Regulations, the company also implements Anti-Bribery and Corruption Policy and Whistleblowing Policy and submission of Complaint Form.	
		https://bethelgen.com/resources/pdf/BETHEL-Company-Rules-and-Regulations.pdf  https://bethelgen.com/resources/pdf/Bethel-Anti-Bribery-Policy.pdf  https://bethelgen.com/resources/pdf/Whistleblowing-Policy.pdf	

2. Board establishes a suitable framework for whistleblowing that allows employees to have direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.	COMPLIANT	Aside from Company's Rules and Regulations, the company also implements Anti-Bribery and Corruption Policy and Whistleblowing Policy and submission of Complaint Form.	
		https://bethelgen.com/resources/pdf /BETHEL-Company-Rules-and- Regulations.pdf	
		https://bethelgen.com/resources/pdf/Bethel-Anti-Bribery-Policy.pdf	
		https://bethelgen.com/resources/pdf/ /Whistleblowing-Policy.pdf	
3. Board supervises and ensures the enforcement of the whistleblowing framework.	COMPLIANT	The Operations Support Division shall be responsible in ensuring the enforcement of whistleblowing framework.	

Principle 16: The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive mannerthat is fully supportive of its comprehensive

and balanced development.

Recommendation 16.1	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
1. Company recognizes and places importance on theinterdependence betweenbusiness and society, and promotes a mutually beneficial relationship thatallows the company to grow its business, while contributing to the advancement of the societywhere it operates.		Such activity can be viewed in company's website. <a href="https://bethelgen.com/about/governance">https://bethelgen.com/about/governance</a>	